in 4.

FINANCIAL STATEMENTS

MARCH 31, 2007



Office of the Auditor General

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AUDITOR'S REPORT

To the Shareholders of the Bermuda Land Development Company Limited

I have audited the balance sheet of the Bermuda Land Development Company Limited as at March 31, 2007 and the statements of operations and retained earnings and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in Bermuda and Canada. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Bermuda Land Development Company Limited as at March 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in Bermuda and Canada.

Hamilton, Bermuda June 21, 2007 Larry T. Dennis, C.A. Auditor General

BERMUDA LAND DEVELOPMENT COMPANY LIMITED (Incorporated in Bermuda)

BALANCE SHEET

MARCH 31, 2007 (expressed in Bermuda dollars)

	<u>2007</u>	<u>2006</u>
ASSETS		
Current assets Cash and cash equivalents Accounts receivable (Note 11) Due from the Government of Bermuda (Note 11) Capital assets held for resale (Note 6)	\$ 6,696,473 184,961 - 3,373,001	\$ 5,370,520 150,668 347,502 4,796,324
Deposits (Note 5) Capital assets (Note 6)	10,254,435 205,530 36,996,920	10,665,014 279,640 32,084,259
	\$ <u>47,456,885</u>	\$ 43,028,913
LIABILITIES		
Current liabilities Accounts payable and accrued liabilities (Note 11) Deferred insurance proceeds (Note 3) Provision for hurricane repairs (Note 12) Tenant deposits Deferred revenues, current portion	\$ 1,320,817 385,000 324,000 400,422 195,445	\$ 1,297,116 1,274,757 - 387,050 195,445
Deferred revenues Deferred capital contributions (Note 7)	2,625,684 1,057,470 32,024,293 35,707,447	3,154,368 1,249,288 29,923,939 34,327,595

BERMUDA LAND DEVELOPMENT COMPANY LIMITED (Incorporated in Bermuda)

BALANCE SHEET, Cont'd.

MARCH 31, 2007 (expressed in Bermuda dollars)

		2007	2006
SI			
Share capital (Note 8) Retained earnings	\$	5,000,000 6,749,438	\$ 5,000,000 3,701,318
	₩	11,749,438	8,701,318
	\$	47,456,885	\$ 43,028,913

On behalf of the Board:

Director

Director

BERMUDA LAND DEVELOPMENT COMPANY LIMITED STATEMENT OF INCOME AND RETAINED EARNINGS

YEAR ENDED MARCH 31, 2007 (expressed in Bermuda dollars)

	<u>2007</u>	<u>2006</u>
Revenues Rental income (Note 11) Sale of cottages Insurance proceeds (Note 3) Tenant recoveries Interest and other income	\$ 4,275,074 2,434,862 889,757 550,991 335,729	\$ 3,931,047 - 618,872 254,780
	8,486,413	4,804,699
Expenses Salaries, wages and employee benefits (Note 9) Cost of property sales Amortization of capital assets Repairs and maintenance Insurance General and administrative Utilities (net of recoveries of \$357,626; 2006 - \$224,213) Provision for hurricaine Florence (Note 12) Security Bad debts Leasing and marketing	2,103,344 1,619,249 1,507,715 949,770 577,387 430,026 385,330 324,000 259,239 102,066 79,813 8,337,939	2,231,878 1,531,216 753,789 440,933 328,674 448,947 250,299 89,983 41,372 6,117,091
Net income (loss) before the undernoted items	148,474	(1,312,392)
Amortization of deferred capital contributions (Note 7)	1,280,397	1,531,216
Deferred capital contributions realised on sale of cottages (Note 7)	1,619,249	
Net income	3,048,120	218,824
Retained earnings, beginning of year	3,701,318	3.482,494
Retained earnings, end of year	\$ <u>6,749,438</u>	\$ 3,701,318

STATEMENT OF CASH FLOWS

YEAR ENDED MARCH 31, 2007 (expressed in Bermuda dollars)

	<u>2007</u>		2006
Operating activities:			
Net income	\$ 3,048,120	\$	218,824
Items not affecting cash:	-,,	•	_,,,,
Amortization of capital assets	1,507,715		1,531,216
Amortization of deferred capital	, .		-,,
contributions	(1,280,397)		(1,531,216)
Realised deferred capital contributions	(1,619,249)		-
Gain on sale of capital assets held for resale	(815,613)		-
Deferred revenues	(191,818)		(194,707)
Deferred insurance proceeds	(889,757)		(243,930)
Changes in non-cash items:			•
Increase in accounts receivable	(34,293)		(74,948)
Decrease in amount due from the			
Government of Bermuda	347,502		702,498
Decrease in prepaid expenses	-		7,884
Increase (decrease) in accounts payable			
and accrued liabilities	23,701		(921,326)
Increase in provision for hurricane repairs	324,000		-
Increase (decrease) in tenant deposits	13,372		(26,115)
	433,283		(531,820)
Investing activities:			
Purchase of capital assets	(4,997,053)		(5,408,095)
Purchase of capital assets held for resale	(1,619,249)		-
Proceeds from sale of capital assets held	(-,0.7,= 17)		
for resale	2,434,862		
	(4,181,440)		(5,408,095)
Financing activity:			
Capital contribution from the Government			
of Bermuda (Note 7)	5,000,000		3,000,000

BERMUDA LAND DEVELOPMENT COMPANY LIMITED STATEMENT OF CASH FLOWS, Cont'd.

YEAR ENDED MARCH 31, 2007 (expressed in Bermuda dollars)

	2007	<u>2006</u>
Nct increase (decrease) in cash and deposits	\$ 1,251,843	\$ (2,939,915)
Cash and cash equivalents, beginning of year	5,650,160	8,590,075
Cash and cash equivalents, end of year	\$ <u>6,902,003</u>	\$ 5,650,160
Cash and cash equivalents consist of the following: Cash and cash equivalents Deposits (Note 5)	\$ 6,696,473 205,530 \$ 6,902,003	\$ 5,370,520 279,640 \$ 5,650,160
Included in cash flows from operating activities are the following amounts: Interest received	\$ 200,233	\$ 207,293

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2007 (expressed in Bermuda dollars)

1. Nature of business

The Bermuda Land Development Company Limited (the "Company") was incorporated under the authority of The Base Lands Development Act 1996 (the "Act") on November 12, 1996. The shares of the Company are held by the Minister of Works and Engineering and the Minister of Finance in trust for the benefit of the country (see Note 11).

The general purpose of the Company is to manage and develop the land entrusted to it. The Company does this in a manner that will integrate the land into the economic and social fabric of Bermuda and create opportunities for increased employment now and in the future.

2. <u>Summary of significant accounting policies</u>

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles which have general application in Bermuda. For financial reporting purposes, the Company is classified as a government business-type organization and has adopted accounting policies appropriate for this classification. Those policies considered particularly significant are set out below:

(a) Grants from the Government of Bermuda
Capital grants received from the Government for the purpose of capital developments
are shown as capital grants and are deferred and taken into income on the same basis as
the amortization of the related capital asset.

(b) Capital assets

Capital assets are valued at cost. Costs incurred by the Company for improvements to buildings and infrastructure, purchase of equipment, site preparation and demolition are capitalized.

Amortization is calculated using the straight-line basis over the estimated useful lives at the following rates:

Buildings 5 to 20 years Infrastructure 5 to 15 years Equipment 5 years

Amortization has not yet been charged against site preparation costs, which include costs to clear land and demolish obsolete structures as these costs were necessary to bring the property into condition for future development. It is the intention of the Company to amortize these costs over the estimated useful life of each of the properties once development is completed.

No carrying value has been assigned to land, buildings and assets assumed by the Company as these assets are included as part of the lease (Note 10(a)) and are not capitalized.

NOTES TO THE FINANCIAL STATEMENTS, Cont'd.

MARCH 31, 2007 (expressed in Bermuda dollars)

2. Summary of significant accounting policies, cont'd.

- (c) Cash and cash equivalents Cash and cash equivalents include all cash held at banks with a maturity of 12 months or less.
- (d) Capital assets held for resale Capital assets held for resale represents houses held for future sale. The inventory is valued at cost that includes direct costs associated with the renovation of the properties. No amortization was charged during the year.
- (e) Revenue from the sale of houses and properties

 The Company renovates houses and properties and leases them for a maximum period of 125 years. All proceeds from the lease are received at the time the lease agreement is executed. The long-term leases are treated as sales.
- (f) Tenant recoveries
 Common area expenses recovered from tenants are shown as revenue. Other recoveries such as water, electricity and telephone are netted against the corresponding expense.
- (g) Rental income The Company recognizes rental income on an accruals basis and is received under operating leases. All assets noted as land and buildings in Note 6 are used to generate rental income.
- (h) Interest and other income Interest income is recognized on an accruals basis. Other income, which includes lease negotiation fees, is recognized on an accruals basis.
- (i) Financial assets and liabilities

 The estimated fair value of the Company's financial instruments which include cash and deposits, accounts receivable and recoverable expenses, accounts payable and accrued charges, deposits and deferred revenues. Unless otherwise noted, it is management's opinion that the Company is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying values, unless otherwise noted.
- (j) Use of estimates

 The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues earned and expenses incurred during the reporting period. Actual results could differ from these estimates.

NOTES TO THE FINANCIAL STATEMENTS, Cont'd.

MARCH 31, 2007 (expressed in Bermuda dollars)

3. <u>Deferred insurance proceeds</u>

During the year ended March 31, 2004, the Company's properties sustained damage from Hurricane Fabian. The total amount of damage was approximately \$2,845,000 and the insurance company had agreed to compensate the Company for this amount. As of year ended March 31, 2007, claims amounting to \$385,000 (2006 - \$1,274,757) has not yet been used to repair the damage and has been deferred. During the year, the Company released the amount of \$889,757 for excess proceeds over remaining repairs and \$243,936 was used for repairs in 2006.

4. Economic dependence

The Company will require significant funding for environmental remediation, construction of infrastructure, demolition of unsafe and uneconomic structures, renovation of viable existing structures and construction of new facilities. The Company is dependent on Government funding to achieve its development goals and to become financially self-sufficient.

5. <u>Deposits</u>

At March 31, 2007, the Company had \$205,530 (2006 - \$279,640) of deposits relating to cottages sold. The cash is held on deposit with various mortgage lenders to guarantee a portion of the purchaser's mortgage value.

6. Capital assets

Capital assets are comprised of:

	2007			2006
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Site preparation Land Buildings Infrastructure Equipment	\$ 15,987,158 7,755,680 13,643,610 10,529,254 1,028,973	\$ - 4,904,322 2,891,189 	\$ 15,987,158 7,755,680 8,739,288 7,638,065 249,730	\$ 14,191,344 7,755,680 9,576,025 5,154,980 202,553
Capital assets Capital assets held	48,944,675	8,574,754	40,369,921	36,880,583
for sale	3,373,001		_3,373,001	4,796,324
	\$ <u>45,571,674</u>	\$ <u>8.574.754</u>	\$ 36,996,920	\$ <u>32,084,259</u>

The amounts disclosed separately as capital assets held for resale are included in the site preparation balance above.

BERMUDA LAND DEVELOPMENT COMPANY LIMITED NOTES TO THE FINANCIAL STATEMENTS, Cont'd.

MARCH 31, 2007 (expressed in Bermuda dollars)

7. <u>Deferred capital contributions</u>

Deferred capital contributions represent the aggregate amount of capital grants received from the Government of Bermuda less amounts amortized to income and are comprised of:

		<u>2007</u>	2006
	Balance, beginning of year Add: capital contributions Less: amortization Less: realized on sale of cottages	\$ 29,923,939 5,000,000 (1,280,397) (1,619,249)	\$ 28,455,155 3,000,000 (1,531,216)
	Balance, end of year	\$ 32.024.293	\$ 29,923,939
8.	Share capital		
		2007	2006
	Authorised and issued: 10,000,000 common shares of \$1		
	par value each	\$ 10,000,000	\$ 10,000,000
	50% called and fully paid in cash	\$ _5,000,000	\$ _5,000,000

Upon incorporation the Company issued 10,000,000 common shares, of which 50% were called and paid.

9. Employee benefits

(a) Pension

The Company has a defined contribution pension plan. Employees join after three months with the Company and contribution levels are 5% of gross salary, which is matched by the Company. The pension expense to the Company for the year, included in salaries, wages and employee benefits was \$73,283 (2006 - \$84,729).

(b) Other benefits

Other employee benefits include maternity leave, sick leave and vacation days. All of these benefits are unfunded.

Maternity leave and sick leave costs do not accumulate or vest and therefore an expense and liability is only recognized when applied for and approved. Vacation days accumulate and vest and therefore a liability is accrued each year.

NOTES TO THE FINANCIAL STATEMENTS, Cont'd.

MARCH 31, 2007 (expressed in Bermuda dollars)

10. Contingencies and commitments

- (a) On May 13, 1997, the Company entered into a lease with the Government of Bermuda for a period of 131 years. The lease is effective from the Company's date of incorporation on November 12, 1996 and includes the four properties known as the Southside, St. David's (formerly the US Naval Air Station, excluding the airport), the Naval Annex in Southampton, Daniel's Head in Sandys and the Operating Base at Tudor Hill in Southampton including all buildings as described in detail in the schedule which forms part of the lease. The rent for the whole period is \$131 and has been paid.
- (b) The Base Lands Development Act 1996 (the "Act") provides certain assurances with respect to the scheduled lands including that the Government owns the land in fee simple, absolute in possession and holds the Company harmless for any losses relating to pollution or contamination of the land which existed prior to the commencement of the Act on September 20, 1996.
- (c) At March 31, 2007, the Company was committed to capital projects at Southside, St. David's with a value outstanding on the contracts of \$1,166,000.
 - The Company was also committed to service contracts for security and facilities maintenance for the various properties totaling approximately \$Nil.
- (d) The Legislature has approved \$2,500,000 in capital grants for the fiscal year ending March 31, 2008.

11. Related party transactions

The Company is related in terms of common ownership to all Government of Bermuda departments and agencies. During the year ended March 31, 2007, the Company earned rental and other revenues in the amount of \$1,717,444 (2006 - \$1,687,417) from various Government departments and agencies. At March 31, 2007, net amounts due (to) from various Government departments and agencies totaled (\$63,288) (2006 - \$140,333) and have been included as \$81,068 (2006 - \$212,872) in accounts payable, as \$17,780 (2006 - \$5,703) in accounts receivable and as \$Nil (2006 - \$347,502) in due from the Government of Bermuda.

During the year ended March 31, 2007, the Company purchased fixtures on behalf of a Government Quango, in the amount of \$2,925 (2006 - \$5,639) from a party in which a Director of the Company has an interest.

These transactions are in the normal course of operations and are measured at the exchange amount which is the amount of consideration established and agreed by the related parties.

BERMUDA LAND DEVELOPMENT COMPANY LIMITED NOTES TO THE FINANCIAL STATEMENTS, Cont'd.

MARCH 31, 2007 (expressed in Bermuda dollars)

12. Provision for hurricane repairs

The Company provided \$324,000 for repairs on damages caused by Hurricane Florence during the year.

13. Comparatives

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Certain comparative figures have been reclassified to conform to the current year's presentation.